### **2025-26 Health and Social Services Authority Budgets Summary**

2025-26 Health and Social Services Authority Budgets by Activity

	Northwest Territories Health and Social Services Authority	Hay River Health and Social Services Authority	Tlicho Community Services Agency	Total
	2025-26	2025-26	2025-26	2025-26
	Budget	Budget	Budget	Budget
Revenue				
Core Funding from DHSS	443,659,000	40,842,000	26,254,000	510,755,000
Other DHSS Contributions	129,387,000	670,750	1,247,407	131,305,157
Other Revenue and Recoveries	32,564,000	1,160,000	2,075,930	35,799,930
Grant in Kind	19,742,000	-	-	19,742,000
Total Revenue	625,352,000	42,672,750	29,577,337	697,602,087
Expenditures by Activity				
Administrative and Support Services	100,220,000	6,187,670	4,475,945	110,883,615
Health and Social Programs	337,541,000	28,400,337	18,427,115	384,368,452
Long Term and Continuing Care Services	49,822,000	8,084,743	6,674,277	64,581,020
Out of Territory Services	48,588,000	-	-	48,588,000
Supplementary Health Benefits	124,297,000	-	-	124,297,000
Undistributed	1,293,000	-	-	1,293,000
Total Expenditures	661,761,000	42,672,750	29,577,337	734,011,087
Surplus / (Deficit)	(36,409,000)			(36,409,000)

2025-26 Health and Social Services Authority Budgets by Expense Category

	Northwest Territories Health and Social Services Authority	Hay River Health and Social Services Authority	Tlicho Community Services Agency	Total
	2025-26	2025-26	2025-26	2025-26
	Budget	Budget	Budget	Budget
Revenue				
Core Funding from DHSS	443,659,000	40,842,000	26,254,000	510,755,000
Other DHSS Contributions	129,387,000	670,750	1,247,407	131,305,157
Other Revenue and Recoveries	32,564,000	1,160,000	2,075,930	35,799,930
Grant in Kind	19,742,000	-	-	19,742,000
Total Revenue	625,352,000	42,672,750	29,577,337	697,602,087
Expenditures by Category				
Compensations & Benefits	304,048,000	32,950,182	23,222,254	360,220,436
Supplies	26,735,000	1,825,849	1,322,875	29,883,724
Sundry	94,090,000	2,946,544	3,279,247	100,315,791
Equipment Expense	8,592,000	1,060,875	331,776	9,984,651
Contracted-Out Services	200,542,000	3,540,100	958,125	205,040,225
Buildings & Grounds Expense	8,012,000	349,200	463,060	8,824,260
Grant In Kind	19,742,000	-	-	19,742,000
Total Expenditures	661,761,000	42,672,750	29,577,337	734,011,087
Surplus / (Deficit)	(36,409,000)	_		(36,409,000

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# Appendix B-1: Northwest Territories Health & Social Services Authority (NTHSSA)

#### Northwest Territories Health and Social Services Authority by Activity

	2023-24 Actual	2024-25 Budget	2025-26 Budget
Revenue			
Contributions - GNWT	309,573,781	362,515,000	370,159,000
Other Contributions GNWT	24,544,457	8,238,000	19,615,000
Recovery (NIHB)	10,631	-	-
Recovery - Other Sources	7,494,569	35,536,000	8,418,000
Recoveries - Nunavut	845,640	5,043,000	4,000
Other Source Contributions	43,984	-	-
Investment Revenue	1,456,411	1,321,000	1,010,000
Other Income	1,513,687	-	-
Physicians	57,028,551	4,174,000	73,521,000
Medical Travel	81,892,713	44,596,000	89,063,000
Core Funding and Restricted Core Funding	484,404,425	461,423,000	561,790,000
Other GNWT Contribution Funding from 3rd-Party	20,889,206	30,537,000	35,957,000
Non-GNWT Contribution Funding from 3rd-Party	843,061	1,750,000	1,431,000
Other Funding with Special Purpose	70,651	2,573,000	6,432,000
Grant in Kind	25,337,634	29,815,000	19,742,000
Total Revenue	531,544,976	526,098,000	625,352,000
Expenditures by Activity			
Administrative and Support Services	75,601,577	96,797,000	96,453,000
Ambulatory Care	93,041,000	95,714,000	109,694,000
Community Health Programs	46,408,883	42,454,000	46,731,000
Community Social Services	59,068,438	65,098,000	66,401,000
Diagnostic and Therapeutic Services	38,451,900	39,299,000	43,824,000
Nursing Inpatient Services	48,967,406	46,687,000	54,989,000
Health and Social Programs	285,937,627	289,252,000	321,639,000
Long Term and Continuing Care Services	48,492,945	47,726,000	49,528,000
Out of Territory Services	46,862,208	42,398,000	48,588,000
Supplementary Health Programs	74,002,218	79,124,000	123,518,000
Undistributed	1,549,765	1,293,000	1,293,000
Grant-in-Kind	25,386,701	29,815,000	19,742,000
Bad Debt	1,182,538	1,000,000	1,000,000
Total Expenditures	559,015,579	587,405,000	661,761,000
Surplus / (Deficit)	(27,470,603)	(61,307,000)	(36,409,000)

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## Appendix B-2: NTHSSA (continued)

### Northwest Territories Health and Social Services Authority by Expense Category

	2023-24 Actual	2024-25 Budget	2025-26 Budget
Revenue			
Total Revenue	531,544,976	526,098,000	625,352,000
	, ,		
Expenditures by Category			
Compensations & Benefits	53,520,866	51,031,000	48,965,000
Contracted-Out Services	8,222,076	22,119,000	23,655,000
Equipment Expense	5,891,281	6,323,000	7,168,000
Buildings & Grounds Expense	3,271,110	3,713,000	4,251,000
Sundry	2,973	9,506,000	8,229,000
Supplies	4,693,271	4,105,000	4,185,000
Administrative and Support Services	75,601,577	96,797,000	96,453,000
Compensations & Benefits	205,822,770	185,788,000	214,423,000
Contracted-Out Services	53,894,309	61,156,000	65,556,000
Equipment Expense	1,036,316	1,152,000	1,175,000
Buildings & Grounds Expense	4,556,831	3,572,000	3,743,000
Sundry	-	18,558,000	16,865,000
Supplies	20,627,401	19,026,000	19,877,000
Health and Social Programs	285,937,627	289,252,000	321,639,000
Compensations & Benefits	29,786,656	31,385,000	33,956,000
Contracted-Out Services	17,431,609	13,794,000	13,634,000
Equipment Expense	193,626	395,000	163,000
Buildings & Grounds Expense	72,205	113,000	18,000
Sundry	-	683,000	366,000
Supplies	1,008,849	1,356,000	1,391,000
Long Term and Continuing Care Services	48,492,945	47,726,000	49,528,000
Compensations & Benefits	380,533	-	-
Contracted-Out Services	46,477,621	42,193,000	48,383,000
Sundry	-	205,000	205,000
Supplies	4,054	-	-
Out of Territory Services	46,862,208	42,398,000	48,588,000
Compensations & Benefits	45,177,957	4,939,000	6,704,000
Contracted-Out Services	28,678,855	26,778,000	49,314,000
Equipment Expense	105,095	60,000	86,000
Buildings & Grounds Expense	1,185	93,000	-
Sundry	-	47,220,000	67,372,000
Supplies	39,126	34,000	42,000
Supplementary Health Benefits	74,002,218	79,124,000	123,518,000
Compensations & Benefits	54,240	-	
Sundry	-	43,000	53,000
Supplies	1,495,525	1,250,000	1,240,000
Undistributed	1,549,765	1,293,000	1,293,000
Grant-in-Kind	25,386,701	29,815,000	19,742,000
Bad Debt	1,182,538	1,000,000	1,000,000
Total Expenditures	559,015,579	587,405,000	661,761,000
Surplus / (Deficit)	(27,470,603)	(61,307,000)	(36,409,000)

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Appendix C-1: Hay River Health and Social Services Authority (HRHSSA)

Hay River Health and Social Services Authority Budget by Expense Category

	2023-24 Actual	2024-25 Budget	2025-26 Budget
Revenue			
Administration and Support Services	3,788,000	3,381,000	4,355,000
Health and Social Programs	24,634,146	25,103,000	28,930,000
Long-term and Continuing Care Services	7,426,000	7,031,000	7,535,000
Supplementary Health Benefits	22,000	22,000	22,000
Core Funding from DHSS	35,870,146	35,537,000	40,842,000
Third-Party Contributions	1,922,968	1,488,740	670,750
Recoveries from other Resources	1,371,551	855,500	810,000
Interest Revenue	392,889	358,000	350,000
Total Revenue	39,557,554	38,239,240	42,672,750
Expenditures by Category			
Compensations & Benefits	5,572,477	4,509,554	4,828,850
Contracted-Out Services	46,247	13,100	78,800
Equipment Expense	594,279	215,664	253,340
Buildings & Grounds Expense	16,002	-	70,500
Sundry	1,652,516	740,710	900,600
Supplies	37,055	8,940	55,580
Administrative and Support Services	7,918,576	5,487,968	6,187,670
Compensations & Benefits	15,854,540	17,883,558	20,524,289
Contracted-Out Services	3,333,007	3,769,651	3,411,300
Equipment Expense	583,617	616,495	754,185
Buildings & Grounds Expense	237,491	207,300	222,700
Sundry	1,447,400	1,658,384	1,958,694
Supplies	1,265,475	1,398,398	1,529,169
Health and Social Programs	22,721,531	25,533,786	28,400,337
Compensations & Benefits	7,153,506	6,421,095	7,597,043
Contracted-Out Services	18,487	-	50,000
Equipment Expense	43,511	60,450	53,350
Buildings & Grounds Expense	1,394	23,000	56,000
Sundry	65,931	82,350	87,250
Supplies	175,269	191,750	241,100
Long Term and Continuing Care Services	7,458,098	6,778,645	8,084,743
Total Expenditures	38,098,205	37,800,399	42,672,750
Surplus / (Deficit)	1,459,349	438,841	-

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## Appendix C-2: HRHSSA (continued)

#### Hay River Health and Social Services Authority by Program

	2023-24 Actual	2024-25 Budget	2025-26 Budget
Revenue			
Total Revenue	39,557,554	38,239,240	42,672,750
Expenditures by Program			
Administration	1,852,546	1,968,437	2,344,121
Finance	453,162	426,921	605,144
Human Resources	2,730,179	2,470,931	2,478,657
Systems Support	422,584	417,435	519,664
Communications	2,255,184	-	3,000
Medical Travel Administration	204,921	204,244	237,084
Administrative and Support Services	7,918,576	5,487,968	6,187,670
Materiel Management	510,537	443,548	550,501
Housekeeping	1,012,684	976,661	1,035,804
Laundry and Linen	150,307	156,297	189,056
Plant Maintenance	735,461	738,284	1,000,519
Interpreters	166,236	134,409	157,399
Registration	243,713	184,372	215,030
Health Records	511,864	725,385	778,960
Patient/Resident and Non-Patient Food	1,479,685	1,266,980	1,748,080
Combined Medical/Surgical Nursing Unit	2,754,593	3,390,320	3,323,894
Obstetrics Nursing Unit	456,872	758,718	858,841
Operating Room	288,419	250,017	276,114
Emergency	1,547,957	1,548,796	1,717,365
Specialty Day/Night Care	797,726	1,067,144	932,627
Private Clinics - Medical Clinics - Physicians	3,280,675	4,422,043	4,920,053
Medical Clinics - Administration	3,260,673 884,510	939,250	4,920,033 957,838
Clinical Laboratory	1,471,899	1,465,552	1,251,937
Medical Imaging	822,860	956,274	1,108,862
Pharmacy	210,818	214,420	235,373
Physiotherapy	387,963	490,029	415,244
Occupational Therapy	9,053	240,216	291,479
Audiology and Speech Pathology	89,848	177,772	197,653
Recreation	134,056	125,177	154,722
Community Clinics/Programs	653,446	923,246	1,046,198
Health Promotion and Development	256,925	242,395	270,092
Social Program Support	1,252,417	1,272,827	1,808,265
Funeral/Burial	76,105	50,000	50,000
Foster Care	730,362	590,350	761,850
Family Violence	831,743	695,000	695,000
Mental Health & Addictions	972,794	1,088,304	1,451,580
Health and Social Programs	22,721,531	25,533,786	28,400,337
Home Nursing	1,302,430	1,524,801	1,812,860
Residential Care - Elderly and Disabilities	6,155,669	5,253,844	6,271,883
Long Term and Continuing Care Services	7,458,098	6,778,645	8,084,743
Total Expenditures	38,098,205	37,800,399	42,672,750
Surplus / (Deficit)	1,459,349	438,841	,- ,- ,

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## Appendix D-1: Tłącho Community Services Agency (TCSA)

# Tłįcho Community Services Agency by Expense Category

	2023-24 Actual	2024-25 Budget	2025-26 Budget
Revenue			
Administration and Support Services	1,255,000	1,255,000	2,080,000
Health and Social Programs	15,828,087	15,162,000	18,174,000
Long-term and Continuing Care Services	4,744,000	4,695,000	5,483,000
Supplementary Health Benefits	517,000	517,000	517,000
Core Funding from DHSS	22,344,087	21,629,000	26,254,000
Third-Party Contributions	802,583	1,578,566	2,053,337
Recoveries from other Resources	653,361	975,000	1,235,000
Interest Revenue	151,512	35,000	35,000
Total Revenue	23,951,543	24,217,566	29,577,337
Expenditures by Category			
Compensations & Benefits	2,458,865	3,291,129	3,941,200
Contracted-Out Services	505,924	43,000	15,500
Equipment Expense	87,883	82,690	113,500
Sundry	285,466	249,806	339,745
Supplies	65,768	51,250	66,000
Administrative and Support Services	3,403,906	3,717,876	4,475,945
Compensations & Benefits	10,507,057	11,181,666	13,197,985
Contracted-Out Services	1,772,394	500,865	906,625
Equipment Expense	110,815	165,265	141,000
Buildings & Grounds Expense	434,410	496,808	463,060
Sundry	2,706,462	2,110,491	2,706,770
Supplies	1,498,840	663,973	1,011,675
Health and Social Programs	17,029,979	15,119,069	18,427,115
Compensations & Benefits	5,733,171	5,143,320	6,083,069
Contracted-Out Services	46,716	57,000	36,000
Equipment Expense	30,964	67,276	77,276
Sundry	266,003	206,468	232,732
Supplies	270,324	272,648	245,200
Long Term and Continuing Care Services	6,347,178	5,746,712	6,674,277
Total Expenditures	26,781,063	24,583,657	29,577,337
Surplus / (Deficit)	(2,829,520)	(366,091)	-

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# Appendix D-2: TCSA (continued)

# Tłįcho Community Services Agency by Program

	2023-24 Actual	2024-25 Budget	2025-26 Budget
Revenue			
Total Revenue	23,951,543	24,217,566	29,577,337
Expenditures by Program			
Administration	1,051,673	1,112,551	1,421,191
Finance	131,385	391,100	555,892
Human Resources	281,242	537,093	470,000
Systems Support	331,416	481,891	628,788
Medical Travel Administration	1,608,190	1,382,241	1,400,074
Administrative and Support Services	3,403,906	3,904,876	4,475,945
Emergency	512,831	-	-
Private Clinics - Physicians	878,293	990,000	1,077,000
Community Clinics/Programs	7,183,522	5,629,891	7,530,642
Health Promotion and Development	7,980	-	-
Social Program Support	4,281,507	4,386,524	5,236,180
Foster Care	2,960,755	2,400,053	2,959,455
Family Violence	227	10,000	10,000
Mental Health and Addictions	1,204,864	1,515,601	1,613,838
Health and Social Programs	17,029,979	14,932,069	18,427,115
Home Nursing	802,583	724,752	806,407
Home Support	837,530	809,344	876,437
Residential Care - Elderly and Disabilities	4,707,065	4,212,616	4,991,433
Long Term and Continuing Care Services	6,347,178	5,746,712	6,674,277
Total Expenditures	26,781,063	24,583,657	29,577,337
Surplus / (Deficit)	(2,829,520)	(366,091)	-

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