

2026-27 Corporate Plan



NTPC charges its electric vehicle at the charging station outside its corporate office



NTPC's Mission, Vision and Value statements guide its actions and ensure the organization meets or exceeds the expectations of its shareholder and customers.

Mission

To reliably generate, transmit and distribute energy essential to our customers.

Vision

To provide sustainable, affordable energy that encourages living, working, and investing in the Northwest Territories.

Values

Safety – *We make safety our first priority, a cornerstone in all decisions.*

People – *We consider the well-being and success of every employee in all decisions.*

Commitment – *We are determined, agile and know how to keep the lights on.*

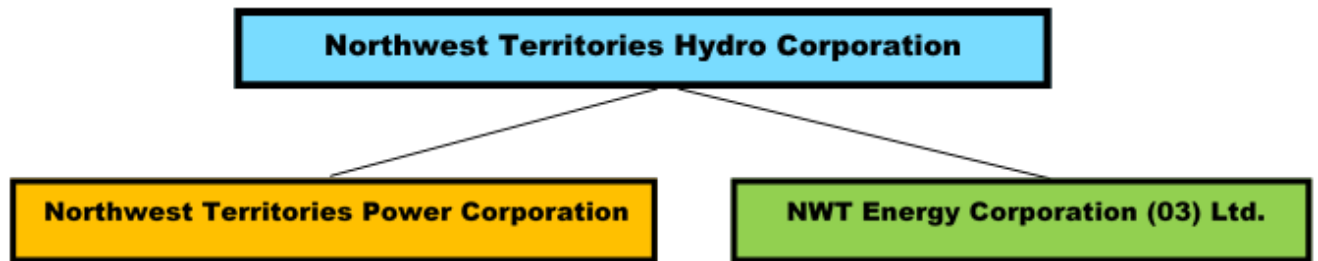
Community – *We work with and for all Northerners.*

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Corporate Overview

The Northwest Territories Hydro Corporation (NT Hydro) is a holding company whose sole shareholder is the Government of the Northwest Territories (GNWT). NT Hydro is the parent company of two primary subsidiary companies: the Northwest Territories Power Corporation (NTPC) and the NWT Energy Corporation (03) Limited (NT Energy).



NTPC is responsible for providing power to customers across the North and is the public face of NT Hydro. Activities of NTPC are regulated by the NWT Public Utilities Board (PUB). Capital, operational and maintenance costs are all reviewed by the PUB when NTPC submits a General Rate Application (GRA) in order to set electricity rates.

NT Hydro acknowledges that electricity rates in the NWT are among the highest in Canada. There are several reasons for this, including:

- Over the past decade and a half, electricity sales have declined by approximately half a percent per year as the result of stagnant/declining population as well as very little new industrial activity such as mining.
- Aging infrastructure is also a challenge, as it is for most other North American electrical utilities – infrastructure is not just aging but is reaching the end of its design life.
- There is a high cost to deliver power in the North given the use of diesel in remote communities and 100% reliance on diesel for back up generation in all communities. The small scale, isolated and non-integrated systems means that there are limited economies of scale available to NTPC.

Year in Review

In 2025-26, several activities occurred that will help position NT Hydro/NTPC (NTPC) for the future and support advancement of its long-term Strategic Plan.

The Government of the Northwest Territories (GNWT) announced a new structure for NTPC's Board of Directors, which included the appointment of a new Chair and Vice-Chair representing the public/private sector. The new board structure came into full effect in January 2026 and includes a total of nine directors, seven from the public and two representing the GNWT.

The GNWT issued a Direction Letter to the new public Board of Directors for NTPC, providing clear policy direction from the GNWT as the sole shareholder, outlining priorities and expectations to ensure strategic oversight and effective governance. It establishes the foundation for accountability, financial responsibility, and long-term planning while ensuring decisions align with the public interest.

The GNWT also issued 11 Policy Directives to the Public Utilities Board (PUB) that will modernize how energy is planned, regulated and delivered in the Northwest Territories. The changes are designed to support the growing pressure to transition to a lower-carbon economy and consider community energy plans, while maintaining an electricity system that is safe, secure, affordable, and reliable.

In 2025-26 and 2026-27, NTPC, in conjunction with the GNWT Department of Infrastructure and Naka Power Utilities, will be conducting community engagement activities, soliciting input on specific community energy interests and seeking a better understanding of community electricity needs and opportunities.

In late December, the PUB released its decision on NTPC's General Rate Application (GRA) which was filed in October 2024. Public hearings were held in April, providing intervenors and the public an opportunity to raise questions and concerns about the GRA. The decision, along with earlier PUB decisions and the establishment of a GNWT Cost of Living Subsidy, resulted in a bill increase of 8% for the average residential customer who uses 1000 kWh in the winter in the Snare and Thermal Zones and 14% in the Taltson Zone. The new rates and rate riders came into effect on February 1, 2026.

On March 1, 2025 NTPC assumed ownership of the Hay River electricity distribution franchise, concluding a process that began more than a decade ago. The addition of Hay River to the list of communities directly served by NTPC has grown the Corporation's customer base by approximately 25%.

Following several years of extreme low water in the Snare system, water levels returned to normal in 2025, allowing NTPC to rely primarily on hydro generation in the North Slave.

NTPC announced on April 1, 2025 that the Taltson hydro facility had returned to service after being offline for approximately two years during a significant overhaul. An interim solution to technical issues identified earlier were put in place, allowing the hydro unit to return to commercial operation. In August, the facility was taken offline to install the permanent solution. During that shutdown, a corrosion issue within the surge tank was found to be more extensive than previously thought and required immediate remediation work. This work extended the shutdown period for the Taltson Hydro unit to extend into 2026.

In 2025-26, NTPC was able to complete several major capital projects that support improved reliability of electricity service.

Beginning in the fall of 2024, several Yellowknife outages originated from the Snare Forks hydro facility. Investigation found that there was an issue with the governor motor that controls the blade positioning in the turbine that was causing the unit to shut down under certain conditions. During the scheduled summer maintenance shutdown, work was completed to replace this equipment.

A new generator was commissioned at the Jackfish Generating Facility to replace generation capacity from aging units. During the low water event, rental units were required to ensure reliable power for Snare Zone customers.

NTPC completed additional vegetation management (brushing) in 2025, with a particular focus on the Snare and Taltson transmission line. Staff and contractors were able to access difficult to reach sections of the lines, which should help improve reliability.

Continued progress was made related to the recruitment of new employees for key positions and retention of existing employees over the past year. As of December 31, 2025, NTPC was facing a job vacancy rate of 8.83% compared to 11.78% on December 31, 2024.

NTPC enhanced the scope of its community engagement activities through the creation of a new website that focuses on long-term plans and provides high-level information about opportunities and challenges. The website, www.PoweringNWT.ca, is separate from NTPC's corporate website, www.ntpc.com, which focuses on day to day and customer service matters.

2026-27 Objectives

NTPC's Strategic Plan focuses on increasing reliability and creating the necessary conditions to ensure the Corporation's long-term economic and environmental sustainability. We will achieve success by strengthening our core services while managing costs and by addressing the challenge of aging infrastructure. We will also reduce greenhouse gas emissions (GHGs) through increased integration of renewable technology and by establishing a revenue growth strategy for the future. The revenue growth strategy will provide tangible benefits to customers as well as our Shareholder.

The ultimate goals of the Plan are:

1. Reduce the gap between average electricity rates in the NWT and the Canadian national average.
2. Achieve the 25% GHG emissions reduction target for electricity generation in diesel-powered communities, as outlined the Government of the Northwest Territories' 2030 Energy Strategy.

Eight strategic objectives have been established. In 2026-27, NTPC will continue to focus on advancing initiatives that support these strategic objectives, in addition to working on more targeted divisional objectives.

The eight strategic objectives are:

1. Reduce fuel consumption
2. Reduce controllable costs
3. Invest in core infrastructure
4. Develop Indigenous partnerships
5. Increase distribution customer base
6. Increase industrial customer base
7. Integrate renewable energy projects
8. Support the Taltson Expansion Project

Activities to Support Achievement of Strategic Objectives

1. Reduce fuel consumption

Electricity generation using diesel fuel is expensive and produces significant greenhouse gases. NTPC has identified activities it will undertake to reduce the amount of diesel fuel consumed for electricity generation.

Among the activities that will occur in 2026-27:

- Continue to work with Indigenous organizations and others to integrate renewable projects in thermal communities.
- Continue to place greater emphasis on energy efficiency when purchasing new diesel generators.
- Detailed design work to continue on the new power plant in Fort Simpson that will use both Liquid Natural Gas (LNG) and Diesel generation – additionally, procurement of long lead time items will advance – the plant is scheduled to be completed by 2029-30.
- NTPC and the GNWT are working together to establish a 12-month pilot project in Fort Simpson with a company called CleanDesign Inc. to determine if their hybrid energy management system can improve plant fuel efficiency and thereby reduce diesel consumption and greenhouse gas emissions.
- An application to the Mackenzie Land and Water Board for renewal of the Taltson Hydroelectric Facility Type A water licence.

2. Reduce controllable costs

Over the past several years, NTPC has successfully managed its operating and maintenance costs, with spending increases at or below the rate of inflation. General inflation and global supply chain issues are expected to pose challenges in the next fiscal year.

Among the activities that will occur in 2026-27:

- Continue developing the enterprise risk management framework.
- Continued rollout of Capital Investment Planning and Execution (CIPEX) process for projects.
- Use the Reliability Improvement (RIC) Committee, outage investigation committee and the maintenance system to reduce unplanned outages and emergency work.
- Improve scheduling, coordination, and delivery of workload.

A culture of innovation and improvement is being fostered where all employees are encouraged to bring forward ideas to improve processes and reduce costs.

Two of the continuous improvement projects planned in 2026-27 focus on improving our operations reporting processes and third-party construction and contract work such as putting in new connections, line lifts and disconnects/reconnects. These projects are expected to improve the processes and find efficiencies.

3. Invest in core infrastructure

NTPC will continue with its capital program to address aging electricity infrastructure. Some of the work on core assets will be financially supported by the federal government through a variety of programs. Federal funding support will significantly reduce the costs that would otherwise be fully borne by electricity customers.

Among the key activities that will continue or start in 2026-27 are:

- Effectively manage hydro shutdowns and capital work shutdowns to minimize diesel consumption in hydro zones.
- Development of a North Slave resiliency plan in advance of the next period of low water in the Snare system.
- Distribution and substation upgrades in the Fort Smith distribution and Taltson transmission systems.
- Advance planning for the Fort Providence to Kakisa transmission line.
- Completion of design for a new power plant and distribution line in Whati as well as a geotechnical study and procurement of generators. Development of a plan for future expansion of the Inuvik generation and distribution system.

4. Develop Indigenous partnerships

Effective and mutually beneficial working partnerships with Indigenous governments and organizations have been developed over many years. NTPC will continue to work with and support local communities as they develop community energy plans and seek out opportunities to advance renewable projects. A public engagement campaign with Indigenous

governments and organizations will be a key part of the process to develop an Integrated Power System Plan (IPSP) for the NWT.

NTPC has created a new position of Director, Business and Community Energy Development, which will be responsible for liaising with Indigenous governments and organizations to help advance community energy plans and projects.

5. Increase distribution customer base

On March 1, 2025, NTPC became the electricity distributor in the Town of Hay River, increasing the corporation's customer base by approximately 25 percent. In 2026-27, NTPC will continue its modernization of the backup diesel plant and distribution system in Hay River and the incorporation of these assets into NTPC operations.

6. Increase industrial customer base

NTPC will continue to meet with mining companies that are considering the establishment of new mines in the NWT. The Corporation aims to be the electricity provider of choice for new industrial activity in the NWT. This includes connecting new mines to hydro grids and/or providing peaking/backup power plants.

NTPC is working in collaboration with the NWT Metis Nation to develop on-site LNG electricity generation options for the Pine Point Mine site. Preliminary discussions with the Department of National Defence regarding electricity needs related to expansion of their facilities in Yellowknife and Inuvik began in the third quarter of 2025-26.

7. Integrate renewable energy projects

The federal and territorial governments provide funding to support electricity projects that result in reduced GHG emissions. Under a variety of programs, the federal government will provide up to 100% of the funds to integrate renewable or low-carbon technologies in communities powered by diesel generation, to install new transmission lines and to overhaul existing hydroelectric facilities.

Progress on several projects is expected in 2026-27, including:

- Commissioning of a new electric vehicle charging station at Buffalo Junction

- Continue to work on integrating solar arrays owned by Nihtat Energy Limited into the electricity grids in Inuvik and Aklavik.

8. Support the Taltson Expansion Project

The GNWT is assessing the potential of expanding the Taltson Hydroelectric Facility and creating an intertie between the North and South Slave electricity systems. NTPC continues to support the Taltson expansion and Great Slave Lake Intertie by:

- Providing technical and operational planning support
- Supporting engagement with community stakeholders

The Taltson Overhaul Project included the addition of assets to the site, including an expanded camp for workers and additional power that can be used to support the Taltson expansion.

2025-26 Performance Measures

NTPC continues to fine-tune the performance measures it uses to demonstrate progress on execution of the Strategic Plan.

Starting with the 2019-20 Corporate Plan, NTPC began to track several Key Performance Indicators (KPIs) to assist in measuring progress on the strategic objectives

1. Average number of outages per customer on a rolling 12-month calendar (SAIFI)
2. Average cost of electricity per kilowatt hour for residential customers
3. Operation and Maintenance cost per kilowatt hour
4. Fuel efficiency (fuel costs per kilowatt hour)
5. Greenhouse gas emissions per gigawatt hour of generation (tCO₂e/GWh)
6. Asset Health Index

In 2025-26, NTPC has begun to track several other metrics that directly reflect progress that is being made on several of the objectives. Several graphs in the Evaluation of 2025-26 Corporate Objectives section provide a snapshot of diesel fuel consumption over the past five years in both thermal and hydro communities. The final graph illustrates the generation mix in thermal communities to show progress being made in adding renewables to that mix.

Expected Results

With a return to normal water levels in the Snare system and the return to service of Taltson following remediation work on the surge tank and completion of the overhaul, NTPC will see a significant reduction in the amount of diesel it consumes in both the North and South Slave in 2026-27 as well as a reduction in greenhouse gas emissions, which will contribute to lower generation costs.

Greater renewable output from the wind turbine and solar array in Inuvik as NTPC gains operating experience in operating the BESS and microgrid controller will contribute to lower diesel consumption and greenhouse gas emissions.

2026-27 will be the first year where all capital projects will flow through the Capital Investment Planning and Execution (CIPEX) process. Projects that contribute to improved stability and reliability of the electricity system in Fort Smith will advance in the next fiscal year as will design work and procurement for new power plants in Fort Simpson and Whati.

NTPC will continue to refine its continuous improvement program to help reduce controllable costs by eliminating duplication, making greater use of information and operational technology and simplifying processes wherever possible.

NTPC will embark on enhanced engagement with Indigenous and community leaders regarding local energy plans as part of the Integrated Power System Planning process being directed by the NWT Public Utilities Board.

Evaluation of 2025-26 Corporate Objectives

2019-20 served as a base year for several of the high-level performance measures that allow NTPC to track progress on its Strategic Objectives.

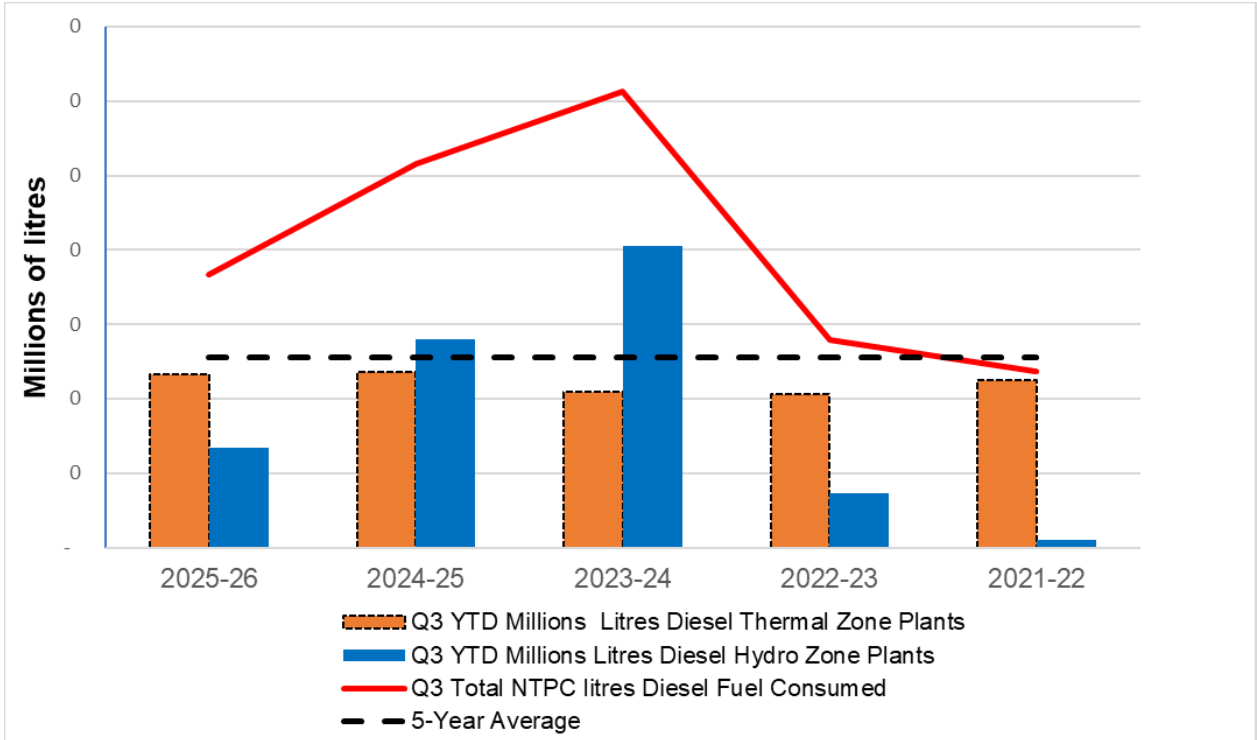
	Baseline Results as of December 31, 2019	2025-26 Results as of December 31, 2025
Average number of outages per customer on a rolling 12-month calendar (SAIFI)	10.32	15.32
Average cost of electricity per kilowatt hour for residential customers	\$0.65	\$0.84
Operation and Maintenance cost per kilowatt hour	\$0.135	\$0.197
Fuel efficiency (fuel costs per kilowatt hour)	\$0.078	\$0.121
Greenhouse gas emissions per gigawatt hour of generation (tCO ₂ e/GWh)*	183	280
Asset health index	5.0	7.19
Customer satisfaction survey	85%	85% (2025 survey)

**2025-26 results reflect increased hydro generation in the North Slave as water levels in the Snare system returned to normal following several years of increased diesel generation due to low water as well as Taltson remaining offline to complete remediation work in the surge tank.*

The graphs below reflect data as of December 31, 2025.

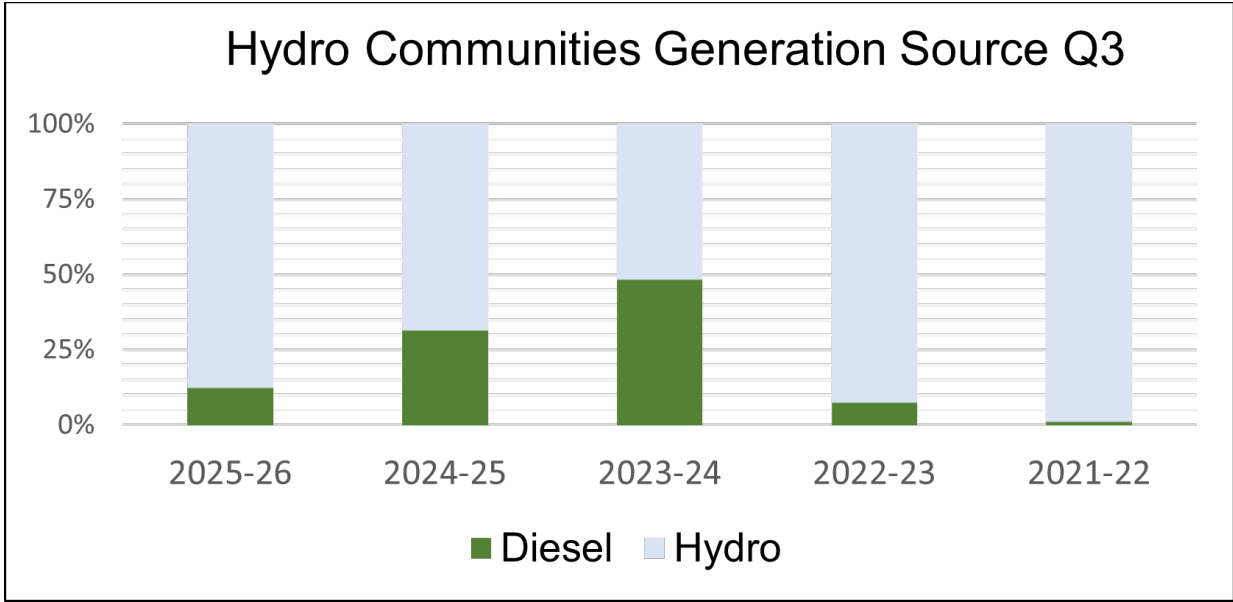
Graph 1

This graph shows the total amount of diesel being used in thermal communities (orange) and in hydro communities (blue). NTPC has struggled to lower its five-year average, primarily due to low water in the Snare system in the previous three years and the fact that the South Slave has been powered by diesel during the Taltson Overhaul and Surge Tank projects.



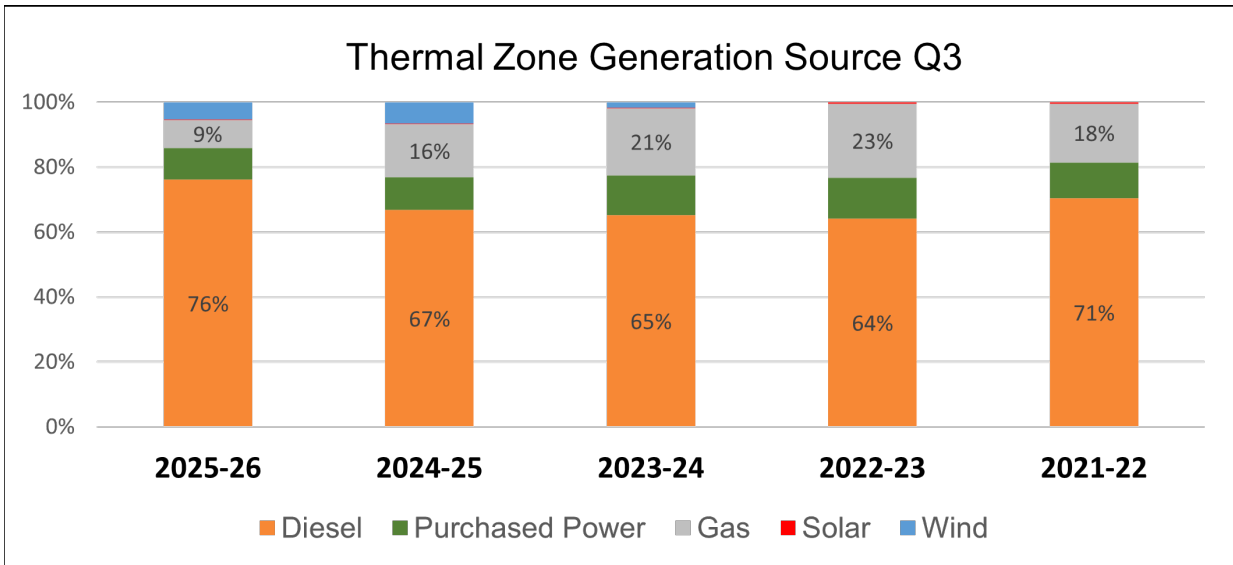
Graph 2

This graph illustrates that there was higher consumption of diesel for power generation during the low water period on the Snare system and during the Taltson Overhaul. The results for 2025-26 showing diesel consumption in the hydro communities has decreased reflects the return-to-normal water levels in the Snare system as well as several months of hydro generation in the South Slave while Taltson was back online (April to August).



Graph 3

Diesel consumption increased in 2025-26 because of several factors. NTPC experienced challenges with its liquified natural gas (LNG) deliveries, requiring greater use of the diesel generators than in previous years. Wind generation was lower than expected due to both planned and unplanned maintenance.



NT Hydro and NTPC -- Financial Information

Operating and Capital Budgets

NT Hydro 2026-27 Consolidated Statement of Operations

(All figures in \$,000s)

	2026-27 Budget	2025-26 Budget	2024-25 Actuals
Revenues			
Sale of Power	\$ 145,879	\$ 139,501	\$ 120,966
Rider Revenue	4,279	6,979	5,040
Other Revenue	3,470	3,733	2,581
Investment in Aadrii	60	40	14
Interest Income	140	95	102
	153,828	150,348	128,703
Expenses			
Thermal Generation	93,670	90,808	112,139
Hydro Generation	23,023	25,314	21,541
Corporate Services	19,140	18,309	16,919
Transmission, Distribution and Retail	16,577	14,955	13,621
Purchased Power	1,414	4,749	3,490
Alternative Power Generation	2,495	2,305	2,459
Total Expenses	156,319	156,440	170,169
Surplus / (Deficit) before Contributions	(2,491)	(6,092)	(41,466)
Contributions			
Government Power Sales Contributions	-	10,700	-
Government Contributions	38,498	41,191	83,452
Total Contributions	38,498	51,891	83,452
Surplus / (Deficit) for the Year	\$ 36,007	\$ 45,799	\$ 41,986
Accumulated Surplus/Equity, Beginning of Period	241,612	195,813	153,827
Accumulated Surplus/Equity, End of Period	\$ 277,619	\$ 241,612	\$ 195,813

NT Hydro 2026-27 Consolidated Statement of Changes in Net Debt

(All figures in \$000s)

Surplus for the Year	36,007
Tangible Capital Assets	
Additions	(98,681)
Capitalized Overhead	(3,500)
Capitalized Interest	(2,155)
Disposals	1,663
Amortization	25,442
	<u>(77,231)</u>
Additions of Inventories	(19,600)
Use of Inventories	19,600
Additions to Prepaids	(3,600)
Uses of Prepaids	3,600
	<u>-</u>
Increase in Net Debt for the Year	<u>(41,224)</u>
Net Debt, Beginning of the Year	<u>(461,678)</u>
Net Debt, End of the Year	<u>(502,902)</u>

NTPC 2026-27 Consolidated Statement of Operations

(All figures in \$000s)

	2026-27 Budget	2025-26 Budget	2024-25 Actuals
Revenues			
Sale of Power	\$ 145,873	\$ 139,495	\$ 120,966
Rider Revenue	4,279	6,979	5,040
Other Revenue	3,470	3,733	2,581
Investment in Aadrii	-	-	-
Interest Income	140	95	708
	153,762	150,302	129,295
Expenses			
Thermal Generation	93,670	90,808	112,139
Hydro Generation	23,023	25,314	21,541
Corporate Services	18,584	17,320	15,976
Transmission, Distribution and Retail	16,577	14,955	13,621
Purchased Power	1,414	4,749	6,005
Alternative Power Generation	2,483	2,305	292
Total Expenses	155,751	155,451	169,574
Surplus / (Deficit) before Contributions	(1,989)	(5,149)	(40,279)
Contributions			
Contributions from Northwest Territories Hydro Corporation			39,900
Government Power Sales Contributions	-	10,700	-
Government Contributions	38,497	18,800	80,276
Total Contributions	38,497	29,500	120,176
Surplus / (Deficit) for the Year	\$ 36,508	\$ 24,351	\$ 79,897
Accumulated Surplus/Equity, Beginning of Period	219,713	195,362	115,465
Accumulated Surplus/Equity, End of Period	\$ 255,720	\$ 219,713	\$ 195,362

NTPC 2026-27 Consolidated Statement of Changes in Net Debt

(All figures in \$000s)

Surplus for the Year	36,508
Tangible Capital Assets	
Additions	(98,287)
Capitalized Overhead	(3,500)
Capitalized Interest	(2,155)
Disposals	1,663
Amortization	25,442
	<u>(76,837)</u>
Additions of Inventories	(19,600)
Use of Inventories	19,600
Additions to Prepays	(3,600)
Uses of Prepays	3,600
	<u>-</u>
Increase in Net Debt for the Year	<u>(40,329)</u>
Net Debt, Beginning of the Year	<u>(457,819)</u>
Net Debt, End of the Year	<u>(498,148)</u>

2026-27 Consolidated Capital Expenditures

(All figures in \$000s)

	2026-27 Proposed Budget	2025-26 Budget
Large Capital Projects	92,552	51,965
Small Capital Projects	11,784	16,188
Total Preliminary Capital Budget	104,336	68,153
Hydro Generation	32,207	22,273
Thermal Generation	18,041	9,381
Transmission, Distribution	45,117	11,746
Corporate Services	8,577	2,170
Alternate Power	394	21,958
Hay River Franchise		625
Total Preliminary Capital Budget	104,336	68,153
<i>Government Contributions Approved</i>	<i>(38,890)</i>	<i>(25,758)</i>
Subtotal Net Capital Budget (Approved Funding)	65,446	42,395
PSAS Accounting		
Funding Off-set	38,890	25,578
NT Hydro PSAS Total	104,336	68,153

Major Projects over \$400,000

	Location	Est. Completion	Category
<p>New Camp <i>Replacement of the existing camp due to damage to the building and growth of fungus that led to the degradation of the structure.</i></p>	Bluefish	2027-28	Enhancement
<p>Camp Wastewater System Replacement <i>Replacement of the plant wastewater system to support camp use during periods of extended occupation on future capital work.</i></p>	Bluefish	2026-27	Enhancement
<p>Increase Power Plant Capacity for the Arena's Refrigeration Plant <i>Upgrades to the Phase 2 of substation and switchgear to support increasing community load due to the decision of maintaining ice rink year-round and possible construction of a second arena.</i></p>	Déļņę	2026-27	Enhancement
<p>Distribution System Voltage Conversion <i>Community distribution system is near maximum capacity, converting to a higher voltage will allow future load growth and a more stable system.</i></p>	Fort Smith	2027-28	Enhancement
<p>BESS Energy Storage System Upgrade to Grid Forming <i>Study to evaluate the benefits of upgrading the battery system so it can operate with only one genset to reduce greenhouse gas emissions</i></p>	Inuvik	2026-27	Enhancement
<p>EMD Plant HVAC Upgrade <i>Replacing the non-operational HVAC system within the plant to allow for better temperature and pressure control</i></p>	Jackfish	2030-31	Enhancement
<p>Install G3 Genset <i>Installing an extra genset G3 in the plant to meet community load requirement following IOL shutdown</i></p>	Norman Wells	2027-28	Enhancement
<p>Substation Replacement <i>Replacement of end-of-life equipment.</i></p>	Taltson	2028-29	Enhancement
<p>EMD Plant Heat Exchange Upgrades X8 <i>Replacement of heat exchangers to avoid contamination of raw water circuit and potential spills.</i></p>	Jackfish	2026-27	Environment
<p>Fort Providence T-Line <i>Extend existing transmission system and hydro power to two diesel powered communities reducing GHG emissions.</i></p>	Fort Providence	2028-29	Green Project

LNG Plant & Diesel Plant Relocation <i>Construction of new LNG plant and replacing Diesel as primary source of power generation.</i>	Fort Simpson	2029-30	Green Project
Plant Automation Upgrade/G2 SCADA/ PLC/ RTU <i>Replacement of Bluefish control system.</i>	Bluefish	2026-27	Reliability
OT - PRISM 12 Software Update <i>The upgrade of our SCADA system from end-of-life physical hardware to a modernized virtualization platform</i>	Corporate - General	2027-28	Reliability
Replace M2016 Bucket Truck Asset#3050 <i>Replacement of end-of-life equipment.</i>	Fort Simpson	2026-27	Reliability
Digger Truck Asset #3065 <i>Replacement of end-of-life equipment to ensure continuous smooth operations</i>	Fort Smith	2026-27	Reliability
Substation Replacement <i>Primary 115KV substation replacement.</i>	Fort Smith	2027-28	Reliability
Transformer Replacement with Redundancy (X2 8-12-15.6MW) <i>Replacement of end-of-life equipment</i>	Hay River	2026-27	Reliability
OT - Hydro UPS Battery Replacement Program <i>Replacement of end-of-life equipment.</i>	Hydro - General	2026-27	Reliability
OT - Power Line Carrier Replacement <i>Replacement and upgradation of end-of-life equipment.</i>	Hydro - General	2026-27	Reliability
EMD Plant Utilidor Replacement <i>Replacement of end-of-life equipment</i>	Inuvik	2027-28	Reliability
Control Replacement Phase 2 (EMD Plant) <i>Replacement of EMD Plant control system at Jackfish.</i>	Jackfish	2026-27	Reliability
Engineering Scoping Studies Program - Corporate Services <i>Yearly program for the planning of newly identified capital projects</i>	Scoping - General	2026-27	Reliability
Falls - Static Exciter & Voltage Regulator Replacement <i>Replacement of end-of-life equipment.</i>	Snare	2026-27	Reliability
Falls - Substation Upgrade <i>Replacement of end-of-life equipment.</i>	Snare	2027-28	Reliability
Rapids - G1 Automation Upgrade & MCC <i>Upgrade motor control panel and new electrical controls.</i>	Snare	2027-28	Reliability

<p>Rapids - Machine Condition Monitoring</p> <p><i>Install monitoring system on the turbine and generator to track system performance, provide early detection of failing components, and to prevent catastrophic failure</i></p>	Snare	2026-27	Reliability
<p>Structure Replacements L193 Program</p> <p><i>Yearly program for the replacement of current frame structures to ensure continued, reliable transmission of power from the Forks and Cascades plants.</i></p>	Snare	2026-27	Reliability
<p>Structure Replacement Program</p> <p><i>Yearly program for the replacement of damaged and out-of -life distribution power poles</i></p>	T&D - General	2026-27	Reliability
<p>L150 - Foundation & Anchor Replacement Program</p> <p><i>Yearly program for the replacement of end-of-life anchors and foundation on the L150 transmission line</i></p>	Taltson	2026-27	Reliability
<p>Two EM Units (23-25 for #1 & 25-26 for #2)</p> <p><i>Purchase of two EM units to reduce dependence on rentals and avoid costly disruptions caused by stranded, overused, or limited-use emergency units in remote communities.</i></p>	Thermal - General	2027-28	Reliability
<p>Vehicle Replacements (Light Duty) Program</p> <p><i>This is a yearly program to replace NTPC's light duty vehicles that are due for replacement based on NTPC's Vehicle Use policy.</i></p>	Vehicle Fleet - General	2026-27	Reliability
<p>New Power Plant</p> <p><i>Replacement of end-of-life equipment.</i></p>	Wha Ti	2029-30	Reliability
<p>Fire Alarm Panels</p> <p><i>Installation of the fire alarm panels at the plant for safe operations.</i></p>	Fort McPherson	2027-28	Safety
<p>High Point Wind Project Road</p> <p><i>Upgrading of the dirt road leading from the highway to the wind turbine site</i></p>	Inuvik	2027-28	Safety
<p>Heavy Vehicle Storage - Lineshop Bay Extension</p>	Jackfish	2026-27	Safety
<p>Cutout Replacements (Porcelain to Polymer) Program</p> <p><i>Replacement of Porcelain cutouts with Polymer to meet safety standards and ensure long-term operational sustainability.</i></p>	T&D - General	2030-31	Safety
<p>Airport Runway Upgrade</p> <p><i>Runway upgrades are needed to address soft surfaces, brush encroachment, and fading markers to ensure safe and reliable airstrip operations</i></p>	Taltson	2027-28	Safety



NORTHWEST TERRITORIES
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CORPORATION**

Power for Generations



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Empowering Communities